# MONTECITO FIRE PROTECTION DISTRICT

## **Finance Committee Meeting Agenda**

September 18, 2024 at 2:00 p.m.

Montecito Fire Protection District Headquarters 595 San Ysidro Road Santa Barbara, CA 93108

Agenda Items May Be Taken Out of the Order Shown

- 1. Public comment: Any person may address the Finance Committee at this time on any nonagenda matter that is within the subject matter jurisdiction of the Montecito Fire Protection District. (30 minutes total time allotted for this discussion.)
- 2. Review and make recommendation for approval of reserve funds.
- 3. Review and make recommendation for approval of the Final Budget for Fiscal Year 2024-25.
- 4. Fire Chief's Report.
- 5. Requests for items to be included in the next Finance Committee Meeting.
- 6. Adjournment. The next meeting is scheduled for Monday, October 21, 2024 at 2:00 p.m.

This agenda is posted pursuant to the provisions of the Government Code commencing at Section 54950. The date of the posting is September 13, 2024.

David Neels, Fire Chief

Note:

# Agenda Item #2



## **STAFF REPORT**

| То:          | Montecito Fire Protection District Finance Committee               |
|--------------|--------------------------------------------------------------------|
| From:        | David Neels, Fire Chief GA                                         |
| Prepared by: | Araceli Nahas, Accountant 🕂                                        |
| Date:        | September 18, 2024                                                 |
| Topic:       | Review of Reserve Polices and Recommended Increases for FY 2024-25 |

### Summary

The purpose of this report is to review the District's current reserve policies for Catastrophic, Economic Uncertainties, Residual, Capital and Land/Building funds, and to adjust the reserve amounts based on Consumer Price Index (CPI) and construction inflation (for the Land/Building fund). These changes are in line with the Financial Policies adopted by the Board of Directors in January 2024.

### Background

In January 2024, the Board adopted updated Financial Policies that outlined the District's approach to fiscal management, including the management of reserve funds. The reserves ensure the District is prepared to address financial challenges such as catastrophic events, economic downturns, capital replacement needs, and a joint fire station that would enhance emergency responses to our community.

The reserve policy specifies that reserve levels should be reviewed and adjusted annually based on changes in the CPI and construction inflation.

### **Current Reserves**

- Economic Uncertainties: Equal to at least 3 months of operating expenditures. The Economic Uncertainties Reserve will be internally restricted and utilized for the temporary transfer of funds for annual operating cash flow purposes. Any funds transferred shall be returned to the Economic Uncertainties Reserve to sustain sufficient working capital for operations.
- Catastrophic Event: Equal to 10% of the District's property tax revenues, plus 5% of total General Fund expenditures. The Catastrophic Event Reserve will be internally restricted and utilized to ensure against significant one-time outlays due to significant loss in the tax base or large-scale fire suppression.
- Unrestricted Residual Reserve: Equal to a maximum of \$2 million. The Unrestricted Residual Reserve is utilized for providing the Board of Directors with financial flexibility to augment internally restricted reserves and be a source to supplement operating needs.
  - Update annually with CPI

- Capital Reserve (Fund 3652) Maintain a Capital Reserve with an assigned funding target of \$3 million. The Capital Reserve will address expenditures for acquisition of apparatus, vehicles and equipment as identified in the Vehicle Replacement Plan. The assigned funding target will be maintained at a level that will allow the MFPD to acquire vehicles and apparatus on a pay-as-you go basis.
  - Update annually with CPI
- Land and Building Reserve A minimum reserve of \$1 million and a target maximum reserve of \$4 million for this purpose. If necessary, the Board may accumulate funds in excess of the target maximum in order to ensure sufficient funding for foreseeable land acquisition as well as construction and reconstruction of buildings, refurbishment and modernization of existing stations.
  - o Update annually with construction inflation

## Reserves

Based on the Board-approved Financial Policies that established reserve categories and identified the process for calculating each reserve, plus CPI or construction inflation, the following reserve levels are presented in the General Fund Final Budget for approval:

| RESERVE CATEGORIES                 | TARGET<br>FY 2023-24 | RECOMMENDED<br>INCREASE | TARGET<br>FY 2024-25 |
|------------------------------------|----------------------|-------------------------|----------------------|
| Catastrophic Event                 | 3,295,000            | 195,000                 | 3,490,000            |
| Economic Uncertainties             | 5,270,000            | 150,000                 | 5,420,000            |
| Unrestricted Residual <sup>1</sup> | 2,000,000            | 240,000                 | 2,240,000            |
| Capital                            | 3,000,000            | 360,000                 | 3,360,000            |
| Land & Building <sup>2</sup>       | 4,000,000            | 720,000                 | 4,720,000            |

The recommended increases to the reserve funds are based on CPI adjustment and are consistent with the Financial Policies adopted in January 2024. These adjustments will ensure that the District's levels continue to provide a strong financial foundation.

## Conclusion

Staff recommends that the Finance Committee review the proposed reserve adjustments and make recommendation to the Board of Directors for approval.

## Attachments

N/A

## **Strategic Plan Reference**

Strategic Plan Goal #8, Ensure Financial Accountability & Transparency

<sup>&</sup>lt;sup>1</sup> CPI adjustment for Los Angeles Index from November 2021 to June 30, 2024 = 12%

<sup>&</sup>lt;sup>2</sup> Construction inflation from 2021 to 2023 is 18.7%.

# Agenda Item #3



## **STAFF REPORT**

| То:          | Montecito Fire Protection District Finance Committee |
|--------------|------------------------------------------------------|
| From:        | David Neels, Fire Chief                              |
| Prepared by: | Araceli Nahas, Accountant 🕂                          |
| Date:        | September 18, 2024                                   |
| Topic:       | Recommended Final Budget for Fiscal Year 2024-25     |

### Summary

The purpose of this report is to present the Final Budget for the District for fiscal year 2024-25, for your review and approval. The budget document which includes all three funds - General Fund, Capital Reserves and Land & Building – has been prepared to meet the organization's priorities and needs while maintaining fiscal responsibility.

### **Budget Summary**

The following table is an overview of the balanced budgets for each fund, a consolidated total, and estimated fund balances on June 30, 2025.

|                                           | GENERAL<br>FUND | CAPITAL<br>RESERVES | LAND &<br>BUILDING | TOTAL       |
|-------------------------------------------|-----------------|---------------------|--------------------|-------------|
| Property taxes                            | 24,905,000      | -0-                 | -0-                | 24,905,000  |
| Other revenue                             | 2,692,000       | 205,000             | 75,000             | 2,972,000   |
| Total Revenue                             | 27,597,000      | 430,000             | 75,000             | 28,102,000  |
|                                           |                 |                     |                    |             |
| Salaries and benefits                     | 22,548,000      | -0-                 | -0-                | 22,548,000  |
| Services and supplies                     | 2,887,000       | -0-                 | 500,000            | 3,387,000   |
| Other charges                             | 85,000          | -0-                 | -0-                | 85,000      |
| Capital assets                            | 1,356,000       | 1,227,240           | -0-                | 2,583,240   |
| Transfers/LT debt payments                | 1,544,000       | -0-                 | -0-                | 1,319,000   |
| Total Expenses                            | 28,420,000      | 1,227,240           | 500,000            | 30,147,240  |
|                                           |                 |                     |                    |             |
| Use/(add) of carryover funds <sup>1</sup> | (823,000)       | <u>(797,240)</u>    | (425,000)          | (2,045,240) |
| Net financial impact                      | -0-             | -0-                 | -0-                | -0-         |
|                                           |                 |                     |                    |             |
| Est. fund balance on 6/30/25              | 12,279,000      | 3,352,000           | 4,814,000          | 20,445,000  |

<sup>&</sup>lt;sup>1</sup> Carryover funds are included as a budgetary resource (like revenue) to eliminate a projected excess of expenditures over expected revenues. Carryover funds are an accumulation of unanticipated revenue, unspent funds, or Board-assigned reserves. The use of all funds is subject to Board approval.

## Discussion

The proposed Final Budget has been updated with anticipated revenues and expenses for fiscal year 2025, and it is presented along side the Preliminary Budget adopted in June, and the actual budget from fiscal year 2024 for comparison purposes. Below are explanations for updates made to the proposed Final Budget.

## **General Fund Revenues**

- Property Taxes Revenue (3010-3054): The District's assessed property tax value increased by an estimated 5.9% (up from the 4% increase assumed on the Preliminary Budget). As a result, Secured property taxes were calculated using the new growth rate. Other property tax line items were recalculated using FY24 actual revenue as the base. The total estimated property tax increase from the prior year is \$1,312,350.
- Interest Income (3380) Interest income fluctuates year to year based mostly on the fixed income market. Income in FY24 was historically high, and we're predicting the FY25 will be slightly less due to an expected drop in interest rates.
- Safety Member Reimbursement (5768) Updated to reflect estimated workers' compensation benefit payments for the year.

## **General Fund Expenditures – Salaries & Employee Benefits**

- Salaries (6100) Based on current MOU contracts.
- Overtime (6300) An adjustment to the line item is presented to be more in line with actual expense figures from FY24.
- Overtime Reimbursable (6301) An adjustment to the line item is presented to be more in line with predicted mutual aid activity and actual expense figures from FY24.
- Supplemental Retirement Contributions (6450) Staff recommends making additional payments of \$2 million towards pension and OPEB liabilities. A formal recommendation on how to allocate the \$2 million (i.e. to CalPERS or PARS trust accounts) will be presented to the Board mid-year. This will allow us to determine the most effective strategy for maximizing the impact of this contribution on our long-term obligations.

### **General Fund Expenditures – Services and Supplies**

Every expense line item has an "Operational" budget, which is the amount required to continue operating at the current level of service. Other descriptions are included to show one-time expenses presented for approval in the budget, and to provide more detail on the line item funding fluctuations.

- Insurance (7090) An increase of 32% is reflected to cover the actual premium for FY25. The
  District's liability insurance carrier, FAIRA, informed us that increases for their members ranged
  from 18% to 41% in this challenging insurance market.
- Equipment Maintenance Operations (7120) Proposed increase to cover emergency supplies for potential winter storms supplies.
- Fire Defense Zone Hazard Mitigation (7205) Proposed increase to the fire prevention budget of \$160,000 to support and expand ongoing projects focused on reducing wildfire risks in our community. The increase would allow for expansion on the following projects: defensible space, herbivory, weed whipping and invasive species removal, and fuel treatment network.
- Professional Services (7460) Increased to reflect actual expenses more closely to FY24 and anticipated services in FY25.

## **General Fund Expenditures – Capital Assets**

- Structures and Improvements (8200) Proposed one-time projects include a security gate and carport at Station 92. All project contracts over \$10,000 are subject to Board approval.
- Equipment (8300) Proposed increase of \$130,000 to reflect the actual cost of the Land Mobile Radio project approved by the Board in July 2024. Other projects include permanent generator installation at Station 91, purchase and installation of a generator at Station 92, station alerting system for dispatched calls, cardiac monitor replacement, and an electric blower for use on incidents.

**Capital Reserves (Fund 3652)** – This fund maintains reserves for vehicle and apparatus replacements based on a service schedule.

• Equipment (8300) – Includes the pre-payment for Squad 91 with an expected build time of 18 months, and expense for the new Engine 92 that is currently in service.

Land & Building (Fund 3653) – This fund maintains reserves for pre-acquisition costs for a joint fire station.

• There are no expected transfers in or out of this fund for the current budget.

### Conclusion

The Finance Committee recommends that the Board adopt Resolution 2024-06, and the accompanying financial statements.

#### Attachments

- 1. Resolution 2024-06: Adoption of the Final Budget for the Fiscal Year 2024-25
- 2. Proposed Final Budget for Fiscal Year 2024-25

#### **Strategic Plan Reference**

Strategic Plan Goal #8, Ensure Financial Accountability & Transparency

## **RESOLUTION NO. 2024-06**

# RESOLUTION OF THE BOARD OF DIRECTORS OF THE MONTECITO FIRE PROTECTION DISTRICT IN THE MATTER OF THE ADOPTION OF THE FINAL BUDGET FOR THE FISCAL YEAR 2024-25

WHEREAS, Section 13890 of the Health & Safety Code requires that the District Board adopt a preliminary budget conforming to the Accounting Procedures for Special Districts and the Budget Procedures for Special Districts, as described, on or before June 30 of each year; and

WHEREAS, the publication required by section 13893 was made; and

WHEREAS, the Board of Directors met at a regular meeting on June 24, 2024, to consider the District's preliminary budget for fiscal year 2024-25 as described and recommended for approval by the Fire Chief, and so adopted said preliminary budget; and

WHEREAS, the Board of Directors on June 24, 2024, ordered that the preliminary budget be available for inspection between the hours of 8:00 a.m. and 5:00 p.m. on regular business days at Montecito Fire Protection District, 595 San Ysidro Road, Santa Barbara, California, and said budget has been available as described; and

WHEREAS, the Board of Directors on June 24, 2024, set September 23, 2024 at 2:00 p.m. at the Montecito Fire Protection District Board of Directors Meeting, as the time to consider and adopt the final budget as required by law, providing that any person may attend and be heard regarding any item in the budget or regarding the addition of other items; and

WHEREAS, no person appeared at the regular meeting to be heard regarding any item in the budget or regarding the addition of other items; and

WHEREAS, after making any necessary changes in the preliminary budget the Board is prepared to adopt a final budget;

NOW, THEREFORE, BE IT AND IT IS HEREBY ORDERED AND RESOLVED AS FOLLOWS:

1. That the Board of Directors adopts the fiscal year 2024-25 final budget for the Montecito Fire Protection District in the form recommended by the Fire Chief at the Board's regular meeting of September 23, 2024.

In summary, the final budget provides as follows:

| Fund 3650 – General Fund     |               |
|------------------------------|---------------|
| Salaries & Employee Benefits | \$ 22,548,000 |
| Services & Supplies          | 2,887,000     |
| Other Charges                | 85,000        |
| Capital Assets               | 1,356,000     |
| Other Financing Uses         | 1,544,000     |
|                              | \$ 28,420,000 |

| <u>Fund 3652 – Capital Outlay</u><br>Capital Assets           | \$<br>1,227,240 |
|---------------------------------------------------------------|-----------------|
| <u>Fund 3653 – Land &amp; Building</u><br>Services & Supplies | \$<br>500,000   |

2. That a copy of said budget shall be forwarded to the County Auditor as required by Health & Safety Code Section 13895. Copies shall be kept on file with District records and shall be available for public inspection.

PASSED AND ADOPTED by the Governing Board of the Montecito Fire Protection District this 23<sup>rd</sup> day of September, 2024, by the following vote, to wit:

AYES: NAYS: ABSTAIN: ABSENT:

> President of the Board of Directors Montecito Fire Protection District

ATTEST:

Secretary of the Board of Directors Montecito Fire Protection District

| FUND    | 3650 - GENERAL FUND                                                  | Proposed Final<br>Budget | Approved<br>Prelim Budget | Difference<br>From Final | Actual Budget<br>FY 2024 | Difference<br>From Final |
|---------|----------------------------------------------------------------------|--------------------------|---------------------------|--------------------------|--------------------------|--------------------------|
| REVE    | NUES                                                                 | Dudget                   |                           | Tromman                  | 112024                   |                          |
|         | ry Taxes                                                             |                          |                           |                          |                          |                          |
| 3010    | Property Tax - Secured (+5.9%)                                       | \$ 23,145,000            | \$ 22,758,000             | \$ 387,000               | \$ 21,855,083            | \$ 1 289 917             |
| 3010    | Property Tax - Unitary                                               | 226,000                  | 209,000                   | 17,000                   | 225,726                  | 274                      |
| 3011    | Property Tax - Escapes Secured                                       | 50,000                   | 203,000                   | 50,000                   | 49,976                   | 274                      |
| 3015    | Property Tax - Unsecured (+5.9%)                                     | 851,000                  | 732,000                   | 119,000                  | 803,348                  | 47,652                   |
| 3023    | Property Tax - PY Corrections/Escapes                                | 14,000                   | -                         | 14,000                   | 28,569                   | (14,569)                 |
| 3040    | Property Tax - Prior Secured                                         |                          |                           | 14,000                   | 4,308                    | (14,308)                 |
| 3050    | Property Tax - Prior Unsecured                                       | 28,000                   | 15,000                    | 13,000                   | 28,327                   | (327)                    |
| 3054    | Supplemental Property Tax - Current                                  | 591,000                  | 602,000                   | (11,000)                 | 590,982                  | (327)                    |
| 3056    | Supplemental Property Tax - Prior                                    | -                        | -                         | -                        | 6,332                    | (6,332)                  |
|         | Total Taxes Revenue                                                  | 24,905,000               | 24,316,000                | 589,000                  | 23,592,650               | 1,312,350                |
|         |                                                                      |                          |                           |                          |                          |                          |
|         | orfeitures, and Penalties<br>Property Tax 506 Interest/480 Penalties |                          |                           |                          | 1,789                    | (1 790)                  |
| 5057    |                                                                      |                          |                           |                          |                          | (1,789)                  |
|         | Total Use of Money and Property                                      | -                        | -                         | -                        | 1,789                    | (1,789)                  |
| Use of  | Money and Property                                                   |                          |                           |                          |                          |                          |
| 3380    | Interest Income                                                      | 319,000                  | 218,000                   | 101,000                  | 354,099                  | (35,099)                 |
| 3409    | Rental Property Income                                               | 69,000                   | 69,000                    |                          | 36,295                   | 32,705                   |
|         | Total Use of Money and Property                                      | 388,000                  | 287,000                   | 101,000                  | 390,395                  | (2,395)                  |
| Intergo | vernmental Revenue - State                                           |                          |                           |                          |                          |                          |
| 3750    | State-Emergency Assistance (Fire Asgmts)                             | 1,000,000                | 1,000,000                 | -                        | 377,598                  | 622,402                  |
| 4220    | Homeowners Property Tax Relief                                       | 77,000                   | 77,000                    |                          | 75,806                   | 1,194                    |
|         | Total Intergovernmental Revenue - State                              | 1,077,000                | 1,077,000                 | -                        | 453,404                  | 623,596                  |
| Intergo | vernmental Revenue - Federal                                         |                          |                           |                          |                          |                          |
| 4476    | Federal Emergency Assistance (Fire Asgmts)                           | 1,000,000                | 1,000,000                 | -                        | 1,172,597                | (172,597)                |
| 4610    | Federal Aid for Disaster                                             |                          | -                         |                          | 507,366                  | (507,366)                |
|         | Total Intergovernmental Revenue - Federal                            | 1,000,000                | 1,000,000                 | -                        | 1,679,963                | (679,963)                |
| Charge  | s for Services                                                       |                          |                           |                          |                          |                          |
| 5105    | Reimbursement for District Services                                  | 179,000                  | 179,000                   |                          | 228,611                  | (49,611)                 |
|         | Total Charges for Services                                           | 179,000                  | 179,000                   | -                        | 228,611                  | (49,611)                 |

| FUND     | 3650 - GENERAL FUND                |           | posed Final<br>Budget |           | Approved<br>Prelim Budget | Difference<br>From Final |    | tual Budget<br>FY 2024 | Difference<br>From Final |
|----------|------------------------------------|-----------|-----------------------|-----------|---------------------------|--------------------------|----|------------------------|--------------------------|
| Miscell  | aneous Revenue                     |           |                       |           |                           |                          |    |                        |                          |
| 5768     | Safety Member Reimbursement        |           | 35,000                |           | 20,000                    | 15,000                   |    | 56,208                 | (21,208)                 |
| 5780     | Insurance Proceeds                 |           | -                     |           | 20,000                    | -                        |    | 135,263                | (135,263)                |
| 5894     | Other - Payment for Damages        |           | -                     |           | _                         | _                        |    | 94,797                 | (133,203)                |
| 5895     | Other - Donations                  |           | -                     |           | -                         | _                        |    | 62,000                 | (62,000)                 |
| 5909     | Other - Miscellaneous Revenue      |           | 13,000                |           | 13,000                    | -                        |    | 37,344                 | (24,344)                 |
|          | Total Miscellaneous Revenue        |           | <br>48,000            |           | 33,000                    | 15,000                   |    | 385,612                | (337,612)                |
|          |                                    |           | ,                     |           | ,                         |                          |    | ,                      | ()                       |
|          | TOTAL REVENUES                     |           | <br>27,597,000        |           | 26,892,000                | 705,000                  | ;  | 26,732,424             | 864,576                  |
| EXPE     | IDITURES                           |           |                       |           |                           |                          |    |                        |                          |
| Salaries | s & Employee Benefits              |           |                       |           |                           |                          |    |                        |                          |
| 6100     | Regular Salaries                   |           | \$<br>10,923,000      |           | \$ 10,923,000             | \$-                      | \$ | 9,969,569              | \$ 953,431               |
| 6300     | Overtime                           |           | 1,900,000             |           | 1,650,000                 | 250,000                  |    | 1,915,181              | (15,181)                 |
| 6301     | Overtime - Fire Reimbursable       |           | 1,500,000             |           | 2,000,000                 | (500,000)                |    | 1,106,159              | 393,841                  |
| 6400     | Retirement Contributions           |           | 2,753,000             |           | 2,753,000                 | -                        |    | 1,970,462              | 782,538                  |
| 6450     | Supp Retirement Contribution (UAL) |           | 2,000,000             |           | -                         | 2,000,000                |    | 750,000                | 1,250,000                |
| 6550     | FICA/Medicare                      |           | 208,000               |           | 208,000                   | -                        |    | 185,852                | 22,148                   |
| 6600     | Insurance Contributions            |           | 2,708,000             |           | 2,708,000                 | -                        |    | 2,481,410              | 226,590                  |
|          | Health Insurance                   | 2,482,000 |                       | 2,482,000 |                           |                          |    |                        | -                        |
|          | Dental, Vision, Life Insurance     | 226,000   |                       | 226,000   |                           |                          |    |                        | -                        |
| 6700     | Unemployment Insurance             |           | 6,000                 |           | 6,000                     | -                        |    | 5,918                  | 82                       |
| 6900     | Workers Compensation Insurance     |           | <br>550,000           |           | 550,000                   |                          |    | 545,944                | 4,056                    |
|          | Total Salaries & Employee Benefits |           | 22,548,000            |           | 20,798,000                | 1,750,000                |    | 18,930,494             | 3,617,506                |
| Service  | s & Supplies                       |           |                       |           |                           |                          |    |                        |                          |
|          | Clothing and PPE                   |           | 90,000                |           | 90,000                    | -                        |    | 118,331                | (28,331)                 |
|          | Operational                        | 62,000    |                       | 62,000    |                           |                          |    |                        |                          |
|          | Structure helmets/boots, other     | 28,000    |                       | 28,000    |                           |                          |    |                        |                          |
| 7050     | Communications                     |           | 115,000               |           | 115,000                   | -                        |    | 132,145                | (17,145)                 |
| 7060     | Food                               |           | 4,500                 |           | 4,500                     | -                        |    | 12,372                 | (7,872)                  |
| 7070     | Household Supplies                 |           | 44,000                |           | 40,000                    | 4,000                    |    | 47,462                 | (3,462)                  |
| 7090     | Insurance: Liability/Auto/Prop.    |           | 151,000               |           | 116,000                   | 35,000                   |    | 113,929                | 37,071                   |

| FUND | 3650 - GENERAL FUND                               |         | Proposed Final |         | Approved      | Difference | Actual Budget | Difference |
|------|---------------------------------------------------|---------|----------------|---------|---------------|------------|---------------|------------|
|      |                                                   | -       | Budget         |         | Prelim Budget | From Final | FY 2024       | From Final |
| 7120 | Equipment Maintenance (Operations)                |         | 105,000        |         | 85,000        | 20,000     | 118,023       | (13,023)   |
|      | Operational                                       | 50,000  |                | 50,000  |               |            |               |            |
|      | AM Radio                                          | 10,000  |                | 10,000  |               |            |               |            |
|      | Fuel tank management system                       | 25,000  |                | 25,000  |               |            |               |            |
|      | Winter storm preparedness supplies                | 20,000  |                | -       |               |            |               |            |
| 7200 | Structure and Grounds Maintenance                 |         | 104,000        |         | 104,000       | -          | 296,833       | (192,833)  |
|      | Operational                                       | 55,000  |                | 55,000  |               |            |               |            |
|      | Rental property maint. (Unit 2 pavers, rock wall) | 49,000  |                | 49,000  |               |            |               |            |
| 7205 | Fire Defense Zone (Hazard Mitigation)             |         | 470,000        |         | 310,000       | 160,000    | 293,905       | 176,095    |
|      | Operational                                       | 410,000 |                | 250,000 |               |            |               |            |
|      | Structure Hardening Grant Program                 | 60,000  |                | 60,000  |               |            |               |            |
| 7322 | Consulting and Management Fees                    |         | 2,500          |         | 2,500         | -          | 2,401         | 99         |
| 7325 | Other Professional Services (RFCC)                |         | 90,000         |         | 90,000        | -          | -             | 90,000     |
| 7324 | Audit and Accounting Fees                         |         | 45,000         |         | 45,000        | -          | 36,704        | 8,296      |
| 7348 | Instruments & Equipment                           |         | 31,000         |         | 31,000        | -          | 100,953       | (69,953)   |
|      | Hose equipment and maintenance                    | 6,000   |                | 6,000   |               |            |               |            |
|      | Rope rescue equipment and maint                   | 5,000   |                | 5,000   |               |            |               |            |
|      | USAR equipment maintenance                        | 10,000  |                | 10,000  |               |            |               |            |
|      | HazMat team equipment                             | 10,000  |                | 10,000  |               |            |               |            |
| 7363 | Equipment Maintenance (Vehicles)                  |         | 155,500        |         | 155,500       | -          | 129,955       | 25,545     |
|      | Operational                                       | 140,000 |                | 140,000 |               |            |               |            |
|      | Prev vehicles: pressure shell (P99) and lift kits | 15,500  |                | 15,500  |               |            |               |            |
| 7400 | Medical & First Aid Supplies                      |         | 47,000         |         | 47,000        | -          | 107,024       | (60,024)   |
| 7430 | Memberships                                       |         | 16,000         |         | 16,000        | -          | 14,025        | 1,975      |
| 7450 | Office Expense                                    |         | 20,000         |         | 20,000        | -          | 25,233        | (5,233)    |
| 7456 | IT Hardware < \$5,000                             |         | 32,000         |         | 32,000        | -          | 11,754        | 20,246     |
|      | Operational                                       | 10,000  |                | 10,000  |               |            |               |            |
|      | iPad replacements and mounts for apparatus        | 18,000  |                | 18,000  |               |            |               |            |
|      | Prevention workstation monitors (5)               | 4,000   |                | 4,000   |               |            |               |            |
| 7460 | Professional and Special Services                 |         | 498,500        |         | 453,500       | 45,000     | 474,757       | 23,743     |
| 7507 | ADP Payroll Fees                                  |         | 15,000         |         | 15,000        | -          | 11,658        | 3,342      |
| 7510 | Contractual Services                              |         | 171,500        |         | 171,500       | -          | 153,568       | 17,932     |
|      | Operational                                       | 161,500 |                | 161,500 |               | -          |               |            |
|      | Prevention permit/inspection software upgrades    | 10,000  |                | 10,000  |               | -          |               |            |
| 7530 | Publications & Legal Notices                      |         | 6,000          |         | 6,000         | -          | 1,370         | 4,630      |

| FUND    | 3650 - GENERAL FUND                                  |           | Proposed Final |         | Approved      | Difference | Actual Budge |            |
|---------|------------------------------------------------------|-----------|----------------|---------|---------------|------------|--------------|------------|
|         |                                                      | -         | Budget         | -       | Prelim Budget | From Final | FY 2024      | From Final |
| 7540    | Rents & Leases - Equipment                           |           | 5,500          |         | 5,500         | -          | 4,801        | 699        |
| 7546    | Administrative Tax Expense                           |           | 210,000        |         | 210,000       | -          | 199,645      | 10,355     |
| 7580    | Rents & Leases - Structure (Gibraltar)               |           | 12,500         |         | 12,500        | -          | 10,188       | 2,312      |
| 7630    | Small Tools & Instruments                            |           | 19,000         |         | 19,000        | -          | 4,639        | 14,361     |
|         | Operational                                          | 11,000    |                | 11,000  |               |            |              |            |
|         | Gym equipment - dumbbells, racks                     | 8,000     |                | 8,000   |               |            |              |            |
| 7650    | Special District Expense                             |           | 80,000         |         | 80,000        | -          | 30,442       | 49,558     |
|         | Operational (permits, fees, LAFCO, other)            | 40,000    |                | 40,000  |               |            |              |            |
|         | Raising Our Light annual ceremony                    | 5,000     |                | 5,000   |               |            |              |            |
|         | Fire roads management                                | 25,000    |                | 25,000  |               |            |              |            |
|         | Board election fees                                  | 10,000    |                | 10,000  |               |            |              |            |
| 7671    | Special Projects                                     |           | 17,500         |         | 17,500        | -          | 15,512       | 1,988      |
|         | Department mailers                                   | 10,000    |                | 10,000  |               |            |              |            |
|         | Public Education materials                           | 7,500     |                | 7,500   |               |            |              |            |
| 7730    | Transportation and Travel                            |           | 65,000         |         | 65,000        | -          | 46,277       | 18,723     |
| 7731    | Gasoline/Oil/Fuel                                    |           | 90,000         |         | 90,000        | -          | 78,053       | 11,947     |
| 7732    | Training                                             |           | 99,000         |         | 99,000        | -          | 89,555       | 9,445      |
| 7760    | Utilities                                            |           | 75,000         |         | 75,000        |            | 70,553       | 4,447      |
|         | Total Services & Supplies                            |           | 2,887,000      |         | 2,623,000     | 264,000    | 2,752,069    | 134,931    |
| Other C | harges                                               |           |                |         |               |            |              |            |
| 7830    | Interest Expense (POB)                               |           | 85,000         |         | 85,000        |            | 104,518      | (19,518)   |
|         | Total Other Charges                                  |           | 85,000         |         | 85,000        | -          | 104,518      | (19,518)   |
| Capital | Assets                                               |           |                |         |               |            |              |            |
| 8200    | Structures & Improvements                            |           | 250,000        |         | 250,000       | -          | 309,045      | (59,045)   |
| 8300    | Equipment                                            |           | 1,106,000      |         | 976,000       | 130,000    | 513,899      | 592,101    |
|         | Capital projects at Station 91, 92 and district-wide |           |                |         |               |            |              |            |
|         | (subject to public bid)                              | 1,061,000 |                | 931,000 |               |            |              |            |
|         | ALS equipment - cardiac monitor                      | 38,000    |                | 38,000  |               |            |              |            |
|         | Apparatus equipment - electric blower                | 7,000     |                | 7,000   |               |            |              |            |
|         | Total Capital Assets                                 |           | 1,356,000      |         | 1,226,000     | 130,000    | 822,945      | 533,055    |
|         | TOTAL EXPENDITURES                                   |           | 26,876,000     |         | 24,732,000    | 2,144,000  | 22,610,027   | 4,265,973  |

| FUND 3650 - GENERAL FUND                            | Proposed Final<br>Budget | Approved<br>Prelim Budget | Difference<br>From Final | Actual Budget<br>FY 2024 | Difference<br>From Final |
|-----------------------------------------------------|--------------------------|---------------------------|--------------------------|--------------------------|--------------------------|
| Other Financing Uses                                |                          |                           |                          |                          |                          |
| Financing Sources                                   |                          |                           |                          |                          |                          |
| 5910 Transfer In From Fund 3652 - Closed            | -                        | <u> </u>                  |                          | 890                      | (890)                    |
| Total Other Financing Sources                       | -                        |                           | -                        | 890                      | (890)                    |
| Financing Uses                                      |                          |                           |                          |                          |                          |
| 7901 Transfer To Capital Reserves Fund (3652)       | 370,000                  | 145,000                   | 225,000                  | 250,000                  | 120,000                  |
| 7901 Transfer To Land & Building Fund (3653)        | -                        | -                         | -                        | 1,000,000                | (1,000,000)              |
| 7910 Long Term Debt Principal Repayment (POB)       | 1,174,000                | 1,174,000                 |                          | 1,153,409                | 20,591                   |
| TOTAL FINANCING USES                                | 1,544,000                | 1,319,000                 | 225,000                  | 2,403,409                | (859,409)                |
| Changes to Residual Fund                            |                          |                           |                          |                          |                          |
| 9601 Changes to Residual Fund Balance               | (823,000)                | 841,000                   | (1,664,000)              | 1,719,878                | (2,542,878)              |
| Changes to Residual Fund Balance                    | (823,000)                | 841,000                   | (1,664,000)              | 1,719,878                | (2,542,878)              |
| Net Financial Impact                                | <u>\$</u>                | <u>\$ -</u>               | <u>\$ -</u>              | <u>\$ -</u> .            | <u>\$ -</u>              |
| Fund 3650 Fund Balance Detail                       |                          |                           |                          |                          |                          |
| Reserves: Economic Uncertainties (FY25 estimate)    | \$ 5,420,000             | \$ 5,740,000              | \$ (320,000)             | \$ 5,270,000             | \$ 150,000               |
| Reserves: Catastrophic (FY25 estimate)              | 3,490,000                | 3,560,000                 | (70,000)                 | 3,295,000                | 195,000                  |
| Fund Balance - Unrestricted Residual (at end of FY) | 3,369,027                | 4,643,027                 | (1,274,000)              | 4,537,027                | (1,168,000)              |
| Projected Fund Balance at Year End                  | \$ 12,279,027            | \$ 13,943,027             | \$ (1,664,000)           | \$ 13,102,027            | \$ (823,000)             |

| FUND 3652 - CAPITAL RESERVES FUND      | Proposed Final | Approved      | Actual Budget Difference  |
|----------------------------------------|----------------|---------------|---------------------------|
|                                        | Budget         | Prelim Budget | FY 2024 From Final        |
| REVENUES                               |                |               |                           |
| Use of Money and Property              |                |               |                           |
| 3380 Interest Income                   | 60,000         | 60,000        | 75,954 (15,954)           |
| Total Use of Money and Property        | 60,000         | 60,000        | 75,954 (15,954)           |
| Other Financing Sources                |                |               |                           |
| 5910 Transfer from General Fund (3650) | 370,000        | 145,000       | 250,000 120,000           |
| 5919 Sale of Capital Assets            | -              | -             | 6,400 (6,400)             |
| Total Other Financing Sources          | 370,000        | 145,000       | 256,400 113,600           |
| TOTAL REVENUES                         | 430,000        | 205,000       | 332,354 97,646            |
| EXPENDITURES                           |                |               |                           |
| Capital Assets                         |                |               |                           |
| 8300 Equipment                         |                |               |                           |
| Squad 91 - Pre-payment only            | 375,000        | 375,000       | 86,305 288,695            |
| Type 1 Engine (Engine 92)              | 852,240        |               | - 852,240                 |
| Total Capital Assets                   | 1,227,240      | 375,000       | 86,305 1,140,935          |
| TOTAL EXPENDITURES                     | 1,227,240      | 375,000       | 86,305 1,140,935          |
| Changes to Assigned Fund Balance       |                |               |                           |
| 9901 Purpose of Fund                   | (797,240)      | (170,000)     | 246,048 (1,043,288)       |
| Changes to Assigned Fund Balance       | (797,240)      | (170,000)     | 246,048 (1,043,288)       |
| Net Financial Impact                   | <u>\$</u>      | <u>\$</u>     | <u>\$ -</u> <u>\$ -</u>   |
| Fund 3652 Fund Balance Detail          |                |               |                           |
| Fund Balance - Nonspendable            | \$-            | \$ 852,240    | \$ 852,240 \$ (852,240)   |
| Fund Balance - Assigned                | 3,351,720      | 3,126,720     | 3,296,720 55,000          |
| Projected Fund Balance at Year End     | \$ 3,351,720   | \$ 3,978,960  | \$ 4,148,960 \$ (797,240) |

| FUND 3653 - LAND & BUILDING FUND                          | Proposed Final |           | Арр | Approved Prelim |  |      | Actual Budget |    | Difference       |
|-----------------------------------------------------------|----------------|-----------|-----|-----------------|--|------|---------------|----|------------------|
|                                                           |                | Budget    |     | Budget          |  | F    | Y 2024        | F  | rom Final        |
| REVENUES                                                  |                |           |     |                 |  |      |               |    |                  |
| Use of Money and Property                                 |                |           |     |                 |  |      |               |    |                  |
| 3380 Interest Income                                      |                | 75,000    |     | 60,000          |  |      | 84,083        |    | (9 <i>,</i> 083) |
| Total Use of Money and Property                           |                | 75,000    |     | 60,000          |  |      | 84,083        |    | (9,083)          |
| Miscellaneous Revenue                                     |                |           |     |                 |  |      | 100 700       |    | (4 400 700)      |
| 5780 Insurance Proceeds (rental properties)               |                |           |     |                 |  |      | L,100,720     |    | (1,100,720)      |
| Total Miscellaneous<br>Other Financing Sources            |                | -         |     | -               |  | 1    | L,100,720     |    | (1,100,720)      |
| 5910 Transfer from General Fund (3650)                    |                | -         |     |                 |  | 1    | L,000,000     |    | (1,000,000)      |
| Total Other Financing Sources                             |                |           |     |                 |  |      | L,000,000     |    | (1,000,000)      |
|                                                           |                |           |     |                 |  | -    | 1,000,000     |    | (1,000,000)      |
| TOTAL REVENUES                                            |                | 75,000    |     | 60,000          |  | 2    | 2,184,803     |    | (2,109,803)      |
|                                                           |                |           |     |                 |  |      | <u> </u>      |    | <u> </u>         |
| EXPENDITURES                                              |                |           |     |                 |  |      |               |    |                  |
| Services and Supplies                                     |                |           |     |                 |  |      |               |    |                  |
| 7460 Professional Services                                |                | 500,000   |     | 500,000         |  |      | 26,061        |    | 473,939          |
| Total Services and Supplies                               |                | 500,000   |     | 500,000         |  |      | 26,061        |    | 473,939          |
| Capital Assets                                            |                |           |     |                 |  |      |               |    |                  |
| 8200 Structures and Improvements                          |                |           |     |                 |  |      |               |    |                  |
| Rental property rebuild                                   |                | -         |     | -               |  |      | 267,001       |    | (267,001)        |
| Total Capital Assets                                      |                | -         |     | -               |  |      | 267,001       |    | (267,001)        |
|                                                           |                | 500.000   |     | 500.000         |  |      | 202.002       |    | 200 020          |
| TOTAL EXPENDITURES                                        |                | 500,000   |     | 500,000         |  |      | 293,062       |    | 206,938          |
|                                                           |                |           |     |                 |  |      |               |    |                  |
| Changes to Assigned Fund Balances<br>9901 Purpose of Fund |                | (425,000) |     | (440,000)       |  | 1    | L,891,741     |    | (2,316,741)      |
| Changes to Assigned Fund Balance                          |                | (425,000) |     | (440,000)       |  |      | L,891,741     |    | (2,316,741)      |
| changes to Assigned Fund Balance                          |                | (423,000) |     | (440,000)       |  | -    | 1,091,741     |    | (2,310,741)      |
| Net Financial Impact                                      | \$             | -         | \$  | -               |  | \$   | -             | \$ | -                |
|                                                           |                |           |     |                 |  |      |               |    |                  |
| Fund 3653 Fund Balance Detail                             |                |           |     |                 |  |      |               |    |                  |
| Fund Balance - Assigned                                   | \$             | 5,239,451 | \$  | 5,239,451       |  | \$ 5 | 5,239,451     | \$ | -                |
| Fund Balance - Assigned for FY                            |                | (425,000) |     | (440,000)       |  |      | -             |    | -                |
| Projected Fund Balance at Year End                        | \$             | 4,814,451 | \$  | 4,799,451       |  | \$ 5 | 5,239,451     | \$ | (425,000)        |